

## Day One: Tuesday 10<sup>th</sup> June 2025

### 7:00am: Registration Opens

Visit us at the registration desk to pick up your badge – this is your ticket to the full conference

### 8:00am - 8:05am: Welcome Speech & Safety Briefing

Erin Fox, *Global Accounts & Australasia Regional Manager, Offshore Network*

Rachael Brand, *Team Lead, Offshore Network*

### 8:05am - 8:15am: Welcome to Country

Prof. Len Collard, *Director, Moodjar*

### 8:15am - 8:30am: Chairman's Introduction

Dr. Francis Norman, *CEO & Managing Director, CODA*

### 8:30am - 8:45am: Recorded Message - WA or Commonwealth Govt. Minister

## Keynote Session: Tier 1 Vessel Owners Perspectives

### 8:45am – 9:00am: Navigating Offshore Decommissioning in Australia: Strategies, Challenges, and Best Practices

- Explore recent case studies on Australian and regional decommissioning projects, focusing on key learnings, best practices, and innovative solutions for efficiency and environmental responsibility
- Understand the complexities of Australia's stringent safety case framework and how it shapes decommissioning activities, ensuring regulatory compliance while maintaining operational flexibility
- Gain insights into the unique challenges encountered in offshore decommissioning, from regulatory hurdles to logistical constraints, and explore strategies for optimising execution through collaboration, technology, and risk management

Kingsley Wood, *Regional Director, Sapura Energy*

### 9:00am – 9:15am: Optimising Vessel Access and Project Delivery in Australia

- Discuss the issues with industries and regions competing for high-specification vessels to uncover strategies that secure timely access and maintain project momentum in Australia
- Hear the risks and uncertainties in project planning and vessel deployment to develop resilient approaches that minimise disruption and deliver predictable outcomes
- Discover the opportunities for collaboration in project planning to improve access to assets and streamline vessel mobilisation across the region

Ewan Austin, *Business Development & Commercial Manager – Subsea, MMA Offshore*

### 9:15am – 9:30am: Helix and SLB Alliance in Australia

- Explore the expertise developed through multi-client and multi-regional operations, highlighting its relevance to the Australian market
- Share lessons learned from a comprehensive range of projects, from abandonment to production enhancement, and their application to Australia
- Discuss efficiencies achieved through innovative approaches, such as the Q7000, and how they address key challenges faced within the region

Jonathan Rourke, *VP – International Business Development*, **Helix**

### 9:30am – 9:45am: An Overview of Esso Gippsland Platform Removal with Pioneering Spirit

- Discover the capabilities of Pioneering Spirit for complex offshore decommissioning
- Understand the efficient processes involved in topsides and jacket removal and transport in Australian waters
- Learn how Allseas plans to tackle pipeline removal, getting ready for the future

Evert van Herel, *General Manager*, **Allseas**

### 9:45am – 10:30am: Coffee Networking Break

Grab some refreshments in the technology showcase hall

## The Regulatory Landscape

### 10:30am – 11:00am: Regulatory Framework Mapping

- See the outcomes of a recent integrated regulatory framework mapping project covering both offshore and onshore environments
- This includes all international, Commonwealth and state legislation and regulatory structures that are relevant to decommissioning in Australia, from offshore environmental approvals to onshore waste disposal pathways
- An opportunity to understand critical points of both connection and isolation that will influence planning for decommissioning approvals

Francis Norman, *CEO and Managing Director*, **CODA**

Rean Gilbert, *Principal Consultant – Submarket Lead – Environmental Approvals*, **Kent**

### 11:00am – 11:30am: NOPSEMA's Approach to Regulating Decommissioning

- Understand the expectations and targets for decommissioning to give clear timelines and goals for decommissioning work
- Discuss the proactive approaches that can be used to ensure best practice operations
- Hear the key factors to take into account when preparing environment plans for decommissioning to prioritise sustainable and responsible decommissioning

Jeremy Greay, *Director, Decommissioning – Environment*, **NOPSEMA**

### 11:30am – 12:00pm: A Full Lifecycle Approach to Decommissioning

- Gain a clear understanding of the full oil and gas lifecycle to establish the critical role decommissioning plays
- Discuss the need for transparency and sustainable practices to minimise environmental impact
- Understand the role of regulators in setting guidelines and policies, and how these may evolve with industry advancements

Ikae Brown, *General Manager, Petroleum and Energy Compliance, Department of Energy, Mines, Industry Regulation and Safety*

### 12:00pm – 12:30pm: Managing Decommissioning Risks in a Contract Environment

- Learn about the regulatory landscape to see how this is shaping decommissioning safety in Australia
- Explore the risk interface between owners and contractors to optimise partnerships and minimise issues throughout decommissioning projects
- Discuss workforce engagement to establish how this can improve safety outcomes

Sam Chadwick, *Director, Decommissioning – Safety, NOPSEMA*

### 12:30pm – 1:55pm Lunch Break

Grab some lunch and refreshments in the technology showcase hall

### 12:40pm – 1:40pm Lunch & Learn: Lowering the Cost of Abandonment through an Integrated Offering (Invitation Only)

- Hear the benefits of integrated well abandonment solutions to deliver reliable and cost effective operations
- Leverage engineering, technology, digital solutions and partnerships to drive down the cost of well abandonment
- Gain cost and budgetary assurance backed by an alternative commercial model to minimise financial risk

Richard Lochee-Bayne, *Integration Program Manager, SLB*

### 1:55pm – 2:25pm: Risk and Insurance Optimisation

- Navigate Contractual Liabilities and Contract Compliance to turn potential risks into opportunities
- Explore Parametric (geo-fenced environmental risk-sharing) and Yield Guarantee (eg. Power output) insurances
- Discuss how to apply Insurance Re-pricing strategies, including case studies of savings you could achieve

David Clarke, *Managing Director, THRISK*

## Environment & Risk Management

### 2:25pm – 3:25pm: Panel Session: Unravelling Environmental Risks, Interactions and Key Knowledge Gaps for Offshore Decommissioning

- Understand how observing and catching fish can inform fishery and habitat values of subsea infrastructure
- Discuss mercury bioaccumulation in marine organisms and understand the role of chemical speciation and associated risks
- Explore marine environmental interactions of NORM and Mercury and how a new risk assessment framework can support decision-making for offshore decommissioning

**Moderator:** Renae Larson, *NDRI Program Director, NDRI*

Dr. Dianne Mclean, *Team Leader & Fish Ecologist, Australian Institute of Marine Science*

Dr. Darren Koppel, *Research Scientist (Environmental Risk Assessment), Australian Institute of Marine Science*

Garnet Hooper, *Decommissioning Specialist, NOPSEMA*

### 3:25pm – 3:45pm: Coffee Networking Break

Grab some refreshments in the technology showcase hall

## International Decommissioning Perspectives

### 3:45pm – 4:45pm: Panel Session: Lessons Learned from Other Jurisdictions

- Leverage lessons from other jurisdictions, including trailing liability frameworks and how parties manage risk to minimise long-term exposure and protect themselves from unforeseen liabilities
- Explore joint decommissioning campaigns, and whether they reduce costs and streamline logistics by enabling operators to benefit from shared resources and best practices
- Discuss early planning for environmental approvals and understanding the rise in activism to ensure smoother regulatory processes, while incorporating recycling strategies and supporting sustainability goals and positive stakeholder engagement

**Moderator:** Francis Norman, *CEO and Managing Director, CODA*

Florence Riviere, *Partner, Pinsent Masons*

Jed van Iersel, *Head of Strategy and Growth, Decommissioning, Liberty Industrial*

Carrie McIntosh, *Late Life Decommissioning Manager, Xodus*

### 4:45pm – 5:15pm: The Wells Decommissioning Collab – Same Problem only 9000 miles away

- Explore the need and merit of collaboration between operators around the globe, addressing shared challenges in decommissioning and driving more effective solutions across regions
- Discuss how this relates to Australia's operators, offering valuable insights and opportunities for collaboration
- Understand next steps and upcoming key projects that will shape the future of decommissioning

Lewis Harper, *Programme Manager - Collaborations, NZTC*

### 5:15pm – 5:45pm: Decommissioning Excellence: Alternative Pathways and Lessons for Australia

- Learn how leading operators achieved cost-effective decommissioning through varied approaches, to provide options for your upcoming projects
- Uncover the key decisions that separated successful decommissioning campaigns from the rest to assist with shaping your roadmap.
- Gain actionable advice from those on the front lines of decommissioning, turning lessons into competitive advantages for your organisation

Martha Vasequez, *Partner & Associate Director, Upstream Oil & Gas, BCG*

### 5:45pm – 5:50pm: Chairman's Closing Remarks

Shaun Sadler, *General Manager, CODA*

### 5:50pm: Standard Networking Drinks

Join us for networking drinks in the technology showcase hall

### 7:30pm: Deluxe Networking Drinks and Dinner

Deluxe pass holders will be escorted to Rockpool Bar & Grill for a tasting menu with paired wines

## TRACK 1 - Day Two: Wednesday 11<sup>th</sup> June 2025

### 7:30am: Registration Opens

Visit us at the registration desk to pick up your badge – this is your ticket to the full conference

### 8:45am – 9:00am: Day 2 Intros & Housekeeping

Shaun Sadler, *General Manager, CODA*

## Waste Management & Recycling

### 9:00am – 9:30am: Decommissioning Waste Management

- Discover CODA's Decommissioning Waste Facilities Database, how it was developed and how it will support the interface between the energy and waste management industries.
- Hear perspectives and learnings from other industries and other decommissioning centres around the world in relation to best-practice management of materials and waste streams.
- Understand the roles of decommissioning in supporting the development of increasingly circular materials flow in Australia

Kim Horwood, *Waste Lead, CODA*

### 9:30am – 10:00am: Hazardous Materials and Occupational Hygiene Management during Offshore Asset Decommissioning

- Ensure safety and compliance during offshore asset decommissioning with tailored safety management systems, sampling plans, and risk assessments, designed for effective execution
- Streamline operations through engagement and work scoping, delivering actionable insights and clear pathways to ensure timely, effective decommissioning
- Discuss detailed reporting, outcome analysis, and learnings to enhance future projects with best practice strategies

Edward Rowley, *Associate Consultant, Offshore Environments Lead, Tetra Tech Coffey*

### 10:00am – 10:30am: Innovative Approaches to Sustainable Oil and Gas Decommissioning

- Leverage contemporary technologies to enhance efficiency and safety in decommissioning projects
- Integrate environmentally responsible practices into all aspects of project delivery minimising environmental impact and ensuring regulatory compliance
- Hear insights and lessons learned from international oil and gas decommissioning projects to apply lessons learnt to future projects

Lawrence Henderson, *Project Director, Liberty Industrial*

### 10:30am – 11:00am: Coffee Networking Break

Grab some refreshments in the technology showcase hall

## Industry Insights & Case Studies

### 11:00am – 11:30am: Decommissioning Pathways: Optimising Onshore Load-In of Oil & Gas Structures

- Discuss the onshore load-in of structures and infrastructure to recognise it as a pivotal yet frequently underappreciated phase in decommissioning projects
- Understand the various load-in methods that are available and how offshore retrieval and load-in designs directly influence the efficiency of subsequent deconstruction and recycling operations
- Establish how the optimisation of this critical step within decommissioning projects, can achieve notable improvements in HSE performance, cost savings and overall efficiency

Mitch Kelly, *Decommissioning Manager, Birdon*

### 11:30am – 12:00pm: Deburial of Subsea Structures, Pipelines & Umbilicals

- Discover Rotech's state-of-the-art Controlled Flow Excavation tools to safely and effectively uncover and access subsea structures in your decommissioning campaigns
- Explore Rotech's Pipeline Grabs to effectively uncover, access, cut, and remove pipelines and umbilicals to streamline your decommissioning processes
- Hear case studies and applications of these technologies to allow for rock dump dispersal and pipeline lowering to establish how they can be applied to your upcoming projects

Bill Hare, *Business Development – Australia, Rotech*

### 12:00pm – 12:30pm: Safe and Efficient Removal of Subsea Infrastructure

- Gain insights from a recent case study in the APAC region to establish best practices, strategic approaches, and innovative solutions for subsea infrastructure decommissioning
- Address the key challenges encountered to apply lessons learnt to future projects
- Explore proven technology options available across flowline cutting, recovery and handling to provide overall efficiency improvements

Brett Phillips, *Subsea Business Manager – AU, Centurion*

### 12:30pm – 1:45pm Lunch Break

Grab some lunch and refreshments in the technology showcase hall

### 12:45 – 1:30pm Lunch & Learn: Phase 0 – A Proactive Strategy for Well Integrity Management to De-risk P&A operations (Invitation Only)

- Hear about the process of implementing Phase 0 programs in multi-well P&A campaigns
- Evaluate the advantages of early inspection campaigns including mitigating risks for critical path operations
- Review advanced technologies enhancing well inspection, preparation and remediation

Calum Brown, *Technical Sales Engineer, Unity*

Rob Illingworth, *Technical Sales Engineer, Unity*



### 1:45pm – 2:15pm: Decommissioning the Northern Endeavour Facility: Insights and Learnings

- Learn about the progress in the disconnection process, ensuring the safe and efficient removal of the FPSO
- Explore plans for towing and recycling the FPSO, with a focus on minimising environmental impact and promoting sustainability
- Gain insights into strategies for safely plugging and abandoning wells, removing subsea infrastructure, and managing waste streams to mitigate environmental risks

Shane McWhinney, *General Manager, Northern Endeavour Branch*, **Department of Industry Science and Resources**

### 2:15pm – 2:45pm: Revolutionising Subsea Decommissioning: Innovations in Underwater Laser Cutting

- Discuss how dedicated funding and development in underwater laser cutting technology are advancing subsea decommissioning
- Understand the reasons behind developing innovative cutting solutions to establish how the market will benefit from this
- Explore the process of qualifying the technology - from proof of concept to commercialisation - to ensure it delivers reliable, high-performance results

Craig Baxter, *Decommissioning Technical Manager*, **Claxton Engineering**

### 2:45pm – 3:15pm: Thevenard Island Decommissioning - Project Lookback

- Hear how the comprehensive decommissioning strategy that aligned with regulatory and environmental standards ensured the safe, efficient and reliable execution of the project
- Discuss the techniques used to restore Thevenard Island's natural ecosystem to promote long-term environmental health, supporting biodiversity and local marine life
- Understand the challenges and lessons learnt from the project to be applied to future decommissioning campaigns

Ursula Benson, *Asset Retirement Manager*, **Chevron Australia**

### 3:15pm – 3:45pm: Coffee Networking Break

Grab some refreshments in the technology showcase hall

### 3:45pm – 4:15pm: Barrow Island Decommissioning – Facility Removal on an A Class Nature Reserve

- Discover how strict adherence to A Class Nature Reserve regulations ensures minimal ecological impact, preserving the island's unique biodiversity and habitat
- Discuss the techniques used for safe and efficient facility removal that streamlined project timelines
- Explore how site rehabilitation can restore natural landscapes and pave the way for responsible decommissioning

Richard Langsford, *Barrow Island Facility Decommissioning Lead*, **Chevron Australia**



#### 4:15pm – 4:45pm: Best Practices and Challenges in Riser Turret Mooring (RTM)

##### Decommissioning and Offshore Heavy Lifts

- Gain insights from three real-world examples of riser turret mooring (RTM) system decommissioning, exploring various methodologies and best practices
- Learn how safety considerations are integrated into the design of complex offshore heavy lifts to minimise risks and improve operational efficiency
- Understand key challenges encountered during RTM decommissioning and offshore heavy lifts, along with valuable lessons learned to optimise future projects

Sam Beecroft, *Project Manager Decommissioning*, **Woodside Energy**

#### 4:45pm – 5:00pm: CODA - Conference Closing Remarks

Dr. Francis Norman, *CEO & Managing Director*, **CODA**

## TRACK 2 - Day Two: Wednesday 11<sup>th</sup> June 2025

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### 8:45am – 9:00am: Day 2 Intros & Housekeeping

Dr. Francis Norman, *CEO & Managing Director*, **CODA**

## Well Abandonment

### 9:00am – 9:30am: Managing Well Plugging and Abandonment

- Navigate the P&A regulatory landscape to outline a clear path to acceptance
- Consider the added complexities of Carbon, Capture and Storage to equip your team and stay ahead in an evolving energy landscape
- Review a broader overview of all wells to understand their interaction in a title area

Miles Ponsonby, *Director, Well Integrity – West*, **NOPSEMA**

### 9:30am – 10:00am: Sustainable Well Decommissioning

- Discuss monitoring decommissioned wells for well integrity assurance
- Hear how financial assurance can minimise risk and ensure accountability
- What is proactive decommissioning and how does it reduce future liabilities and promote sustainable resource management

Louis Gomatos, *Senior Director Petroleum Operations*, **Northern Territory Government of Australia**

### 10:00am – 10:30am: The Implementation of New Technology

- Hear directly from NOPSEMA common misconceptions in regards to the implementation of new technology
- Highlight the requirements within the industry for new technologies to ensure your organisation aligns with regulatory expectations
- Discuss a roadmap for introducing new technology into the market to streamline the approval process

Miles Ponsonby, *Director, Well Integrity – West*, **NOPSEMA**

### 10:30am – 11:00am: Coffee Networking Break

Grab some refreshments in the technology showcase hall

### 11:00am – 11:30am: End-to-End Solutions on PP&A Operations

- Optimise Permanent Plug and Abandonment (PP&A) to streamline well operations with end-to-end solutions
- Discuss enhanced solutions for deep barrier & lubricate; intermediate barrier with Thru Tubing Perf, Wash and Cement; and the environmental cap with Cut&Pull Casing, allowing for operations to be executed in a single run
- Use an Acoustic Wireless Telemetry Platform such as Raptor Barrier to verify and monitor well barriers

Fernando Bermudez, *Mkt & Business Development VP*, **Archer Well Services**

### 11:30am – 12:00pm: Advancements in Acoustic Well Integrity Inspections of Wellbores

- Discuss the role well integrity plays in wellbore abandonment to reduce the risk of leakage or environmental impact
- Understand the latest in High-Resolution Acoustic Imaging to provide detailed visualisation of the downhole environment
- Hear critical diagnostics for well integrity alongside case studies to discuss real-world applications

Jon Lawrie, *Sales Director*, **DarkVision**

### 12:00pm – 12:30pm: World's First Multi-Set 9 5/8" Plug Enhances Efficiency by Shifting Work from HWU to Wireline in a Multi-Well Project

- See how Nine 5/8 wireline deployed multi-set and multi-latch retrievable plugs were developed for the project to unlock significant savings of up to 3-4 days per well
- Evaluate the successful field trial, where the plug was set at 2370mMD and 1450mMD, then retrieved, repositioned, and re-set via wireline for leak detection, setting a new benchmark for wireline-deployed bridge plugs in rigless applications
- Review the case study of the plug's first run and its successful deployment in an additional well, with over 100 wells remaining, to maximise value in global P&A projects

Thomas Espeland, *VP APAC*, **E-plug**

### 12:30pm – 1:45pm Lunch Break

Grab some lunch and refreshments in the technology showcase hall

### 12:45 – 1:30pm Lunch & Learn: Phase 0 – A Proactive Strategy for Well Integrity Management to De-risk P&A operations (Invitation Only)

- Hear about the process of implementing Phase 0 programs in multi-well P&A campaigns
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Calum Brown, *Technical Sales Engineer*, **Unity**

Rob Illingworth, *Technical Sales Engineer*, **Unity**

## Planning for Decommissioning

### 1:45pm – 2:15pm: Forward Outlook

- Hear about the construction of CODA's decommissioning Forward Outlook – a world-first forecasting and strategic planning tool for industry and other stakeholders.
- Real-time demonstration of tool functionality including filtering the dataset for specific, critical-path information.
- Understand its applications and the plans for further development and maintenance

Shaun Sadler, *General Manager*, **CODA**

### 2:15pm – 2:45pm: What Not to Do When Shutting in a Field for Decommissioning

- Discuss disposal cleanliness requirements and establish operational rundown guidance
- Explore decommissioning delivery frameworks alongside contract strategies to shape efficient delivery
- Understand decommissioning timeline considerations including the when, what and why for successful project execution

Tim Mason, *Project Manager*, **Petrofac**

### 2:45pm – 3:15pm: Thevenard Island Decommissioning - Project Lookback

Make your way to TRACK 1 for **Chevron's presentation 'Thevenard Island Decommissioning - Project Lookback'**

### 3:15pm – 3:45pm: Coffee Networking Break

Grab some refreshments in the technology showcase hall

### 3:45pm – 4:15pm: Case Study: Minerva Decommissioning Environmental Approval Journey

- Navigate the complexities of multi-regulator approvals through a real-world case study
- Understand the environmental sensitivities of the Otway region, and how these shaped the project's approach to risk management and stakeholder engagement
- Explore adaptive strategies and key lessons learned that helped manage emerging challenges and cumulative impacts throughout the environmental approvals process

Pip Milne, *Environment Lead – Projects Australia*, **Woodside Energy**

Steph Claydon, *Senior Environmental Advisor – Decommissioning*, **Woodside Energy**

### 4:15pm – 4:45pm: Decommissioning: A Learning Journey

- Discuss the benefits of early planning in decommissioning projects alongside the challenges with planning a scope that hasn't been executed before to mitigate any uncertainties
- Develop a decommissioning mind-set that challenges biases to ensure the decommissioning approach is fit for risk
- Hear a regulatory framework to execute the work safely to establish how early planning and a clear strategy is the key to managing critical path activities

Tim Rawson, *Facility Preparation Manager*, **ExxonMobil**

### 4:45pm: Make Your Way to TRACK 1 For Closing Remarks

Join TRACK 1 for **'Closing Remarks'**